Placemaking Action Plans

How Economic Developers are Coming Together to Lead the Creation of Great Places



Rob Hunden

President & CEO Hunden Partners Chicago, Illinois



18 Years of Unique Placemaking Studies & Processes

hunden partners

Over 1,000 Studies & Processes resulting in over \$20B

in built assets

175+

destination/ entertainment district studies

650+

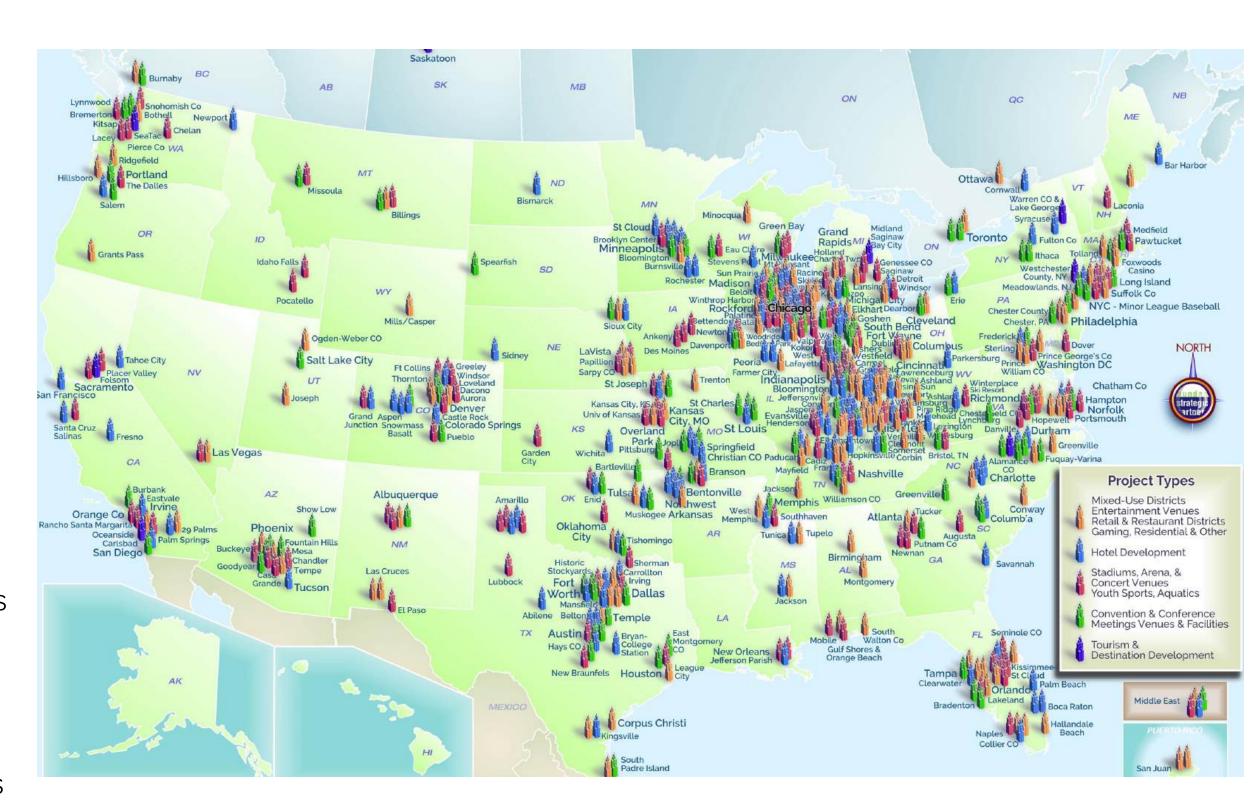
conference, convention, event center & hotel studies 200+

youth sports, stadium & arena studies

80%+

studies & processes for public-sector clients

placemaking plans in the last 3 years



18 Years of Unique Placemaking Studies & Processes



150+
destination/
entertainment
district studies



600+
conference,
convention, event
center & hotel
studies



Recent Tourism

Destination Development

Studies in:

Dallas, TX
Oceanside, CA
SeaTac, WA
Hamilton County, IN
Durham, NC
Westchester Co, NY
Finney Co, KS
Folsom, CA



200+ youth sports, stadium & arena studies



80%+ studies & processes completed for cities, DMOs & other public-sector clients

Economic Developers as Placemakers-in-Chief!



Why is placemaking important for EDOs?



Understand the whole place best, including quality of life and placemaking gaps



Long Perspective and Tenure



Placemaking is Key to Attracting both Companies and Talent



Have Resources



It is imperative that EDOs take on the placemaking leadership mantle.



Matches Key Part of your Mission



Place & Product Development is already a growing priority



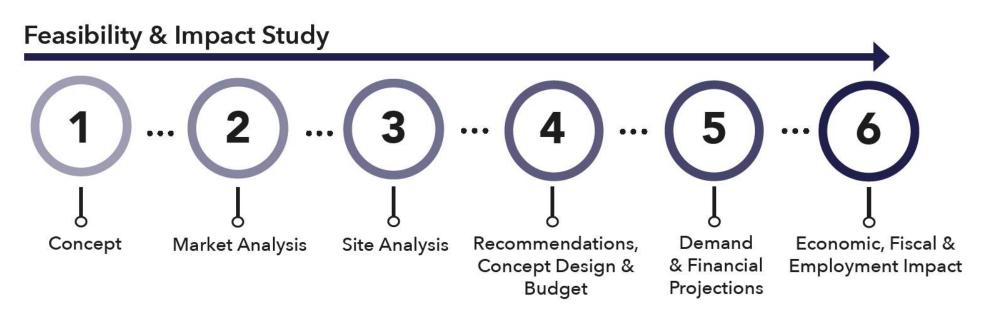
What Influences Viability and Recommendations?



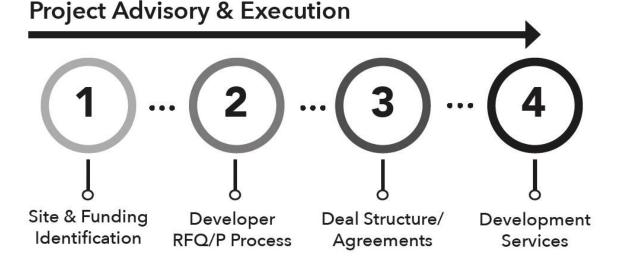
Placemaking Action Plan Process



Prior to individual feasibility and impact studies, Hunden's Placemaking Action Plans provide a comprehensive overview of your tourism assets and a roadmap for future investment in placemaking. Through tools including geofencing and custom mapping, stakeholder interviews, and comparable destination case studies, we can determine the optimal mix of built assets for your environment.







Hunden's Placemaking Plan vs. Traditional Master Plans

	Competitor Tourism Plan	Hunden Placemaking Plan
Board Engagement	Ø	Ø
Stakeholder Engagement	\odot	\odot
Strategy Document	Ø	0
Pillars of Place Assessment (Detailed Asset Analysis)	8	\odot
Detailed Placer.ai Visitor Assessment by Asset/Event	8	Ø
Peer / Competitive Destination Comparison & Gap Analysis	\otimes	\odot
Best Practices Examples - Placemaking	\otimes	\odot
Best Practices Examples - Financing	\otimes	\odot
Recommended Priority Projects / Events / Efforts	\otimes	Ø
Tactical Gameplan for Executing Priority Projects	\otimes	\odot
Workforce Assessment	Optional	Preferred Partner
Diversity & Inclusion Assessment	Optional	Preferred Partner
Resident Sentiment Survey	Optional	Preferred Partner
Tourist Sentiment Survey	Optional	Preferred Partner



Placemaking Steps



Place Assessment Leads to...



Placemaking Action Plan leads to...



Feasibility Studies, Site/Design Plans Lead to...

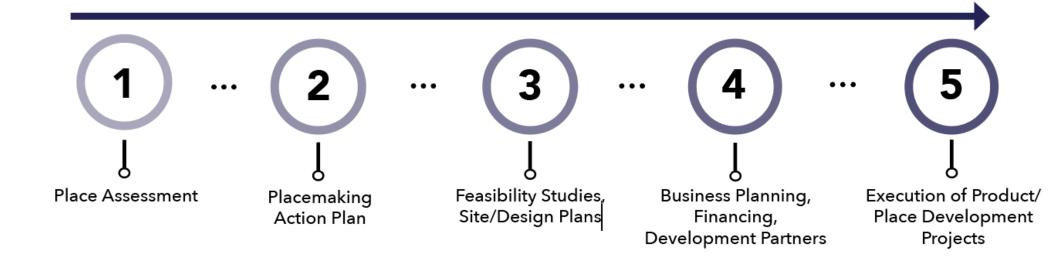


Business Planning, Financing, Development Partners lead to...



Execution of Product/Place Development Project and Events

Placemaking Steps





Traditional Components



Broad Engagement



Stakeholder Engagement



Strategy Document



Our Placemaking Components Hunden Proven Process



Strategic & Tactical Go-Forward Plan

How We Assess Pillars of Place

Our Pillars of Place are integral to establishing a compelling destination where people want to live, work, play, and visit. Hunden begins the Placemaking Action Plan by assessing how your destination stacks up in each of the 10 asset categories.



Entertainment



Arts & Culture



Sports



Conventions & Conferences



Recreation & Natural Environment



Events & Annual Festivals



Attractions & Gaming



Authentic Architecture & Inspiring Public Spaces



Hotels & Hospitality

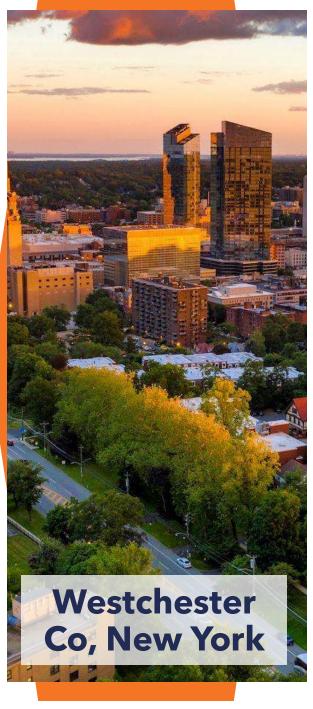


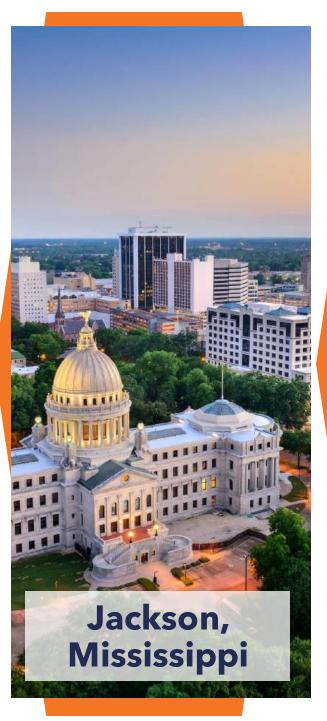
Shopping, Dining, Eatertainment & Adult Beverage



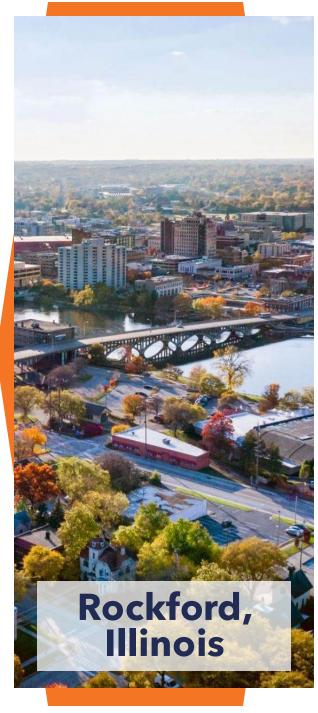
Select Placemaking Action Plans













Select Placemaking Action Plans













Placemaking Action Plan Output: Oceanside, California



Project Objectives

This study defines

- Where Oceanside is as a destination now
- How the city stacks up to comparable destination cities across the country
- The impactful conclusions that identify where strong opportunities lie to take Oceanside to the next level as a destination, based on this analysis



Where you are now

Assessment of Oceanside's tourism assets, including the visitation induced, their attributes and quality, and overall performance.



How you stack up

What have comparable destinations done/are doing that has been successful in driving tourism? What assets do these communities have that may present a strong opportunity in Oceanside?



The opportunities

Based on the assessment of where you are now and how you stack up, Hunden will identify areas that represent strong opportunities to bolster Oceanside's tourism package.



How we get there

How do we execute and implement these opportunities? What is the 10-year strategic action plan?

Current Asset Summary Matrix

	Convention / Conference	Entertainment	Hotel Supply	Sports	Shopping Nodes	Dining Nodes	WBD & Food Hall	Rec, Parks, Nature-Assets	Major Attractions, Events
Supply	Minimal	Good	Strong	Strong	Minimal	Strong	Good	Strong	Minimal
Top Assets	•The Seabird Ocean Resort & Spa	 Oceanside Pier Amphitheater Moonlight Amphitheater Frontwave Arena (U/C) 	Mission Pacific ResortThe Seabird Ocean Resort & Spa	 SoCal Sports Complex William A Wagner Aquatics Center Frontwave Arena (U/C) 	Downtown OceansideEl Camino NorthCamino Shopping Center	Downtown OceansideOceanside Harbor Village	 Beach House Winery Bagby Beer Company South O Brewing Co Black Plague Brewery 	SLR River TrailOceanside BeachesOceanside Harbor	Oceanside HarborSunset MarketTriathlon, Super Girl Surf Pro
Hotel Room Nights	Limited / Weak	Moderate	Strong	Good	Limited/Weak	Moderate	Limited/Weak	Strong	Limited/Weak
Visitor Spend	Moderate	Moderate	Strong	Good	Good	Strong	Moderate	Strong	Moderate

Tourism Generators

The adjacent map details the **main tourism generators** found within Oceanside categorized by attractions, hotels, major parks, and walkable & unique retail and restaurant areas.

The connectivity between downtown Oceanside and South Oceanside could be strengthened with additional attractions that would ultimately increase the walkability for the destination.

The surrounding area by SoCal Sports Complex and the under construction Frontwave Arena shows opportunity for further development to create an attractive district for tourists.



Opportunities Summary Matrix

	Convention / Conference	Entertainment	Hotel Supply	Sports	Shopping/ Dining Nodes	WBD & Food Hall	Rec, Parks, Nature-Assets	Major Attractions, Events
Opportunity	Moderate	Good	Moderate	Limited	Strong	Good	Strong	Good
				Priority Level				
Short Term (1-5 Years)	OceanKAMP	Frontwave Arena OceanKAMP	OceanKAMP	Frontwave Arena	Connectivity from beach to downtown nodes "activated plaza"		Oceanside Beach Replenishment / Activation	OceanKAMP
Medium Term (5-10 Years)	Unique multi-purpose event space (500+ capacity)		Select-service by Arena and SoCal Soccer Complex	SoCal Complex Build-Out	Food Hall / Beverage mixed with event space – "agritourism"		Oceanside Harbor	Major Annual Event
Long Term (10-20 Years)		Programming for Oceanside Pier Amphitheater		Leveraging William A. Wagner Aquatics Center				

Sample Output Report | Summary Matrix

Comparable Destination Analysis

How you stack up

Category	Asset	Oceanside, CA	Peer Destinations Out of 4
	Convention Center	\otimes	0
Convention	Conference Hotel	\otimes	2
	Special Event Space (10,000+ SF)	\otimes	4
	Outdoor Entertainment Venue (1,000+ capacity)	\bigcirc	2
Entertainment	Indoor Entertainment Venue	Under Development	3
	Major Family Entertainment Attraction	Under Development	4
	Luxury Hotels & Resorts	\bigcirc	3
Hotel	Select Service Hotels	\bigcirc	3
	Boutique & Independent Hotels	\bigcirc	2
	Professional Sports & Amateur	Under Development	1
Charte	Major Outdoor Youth Sports Development	\bigcirc	0
Sports	Major Indoor Youth Sports Development	\otimes	0
	Outdoor Sports & Events (Triathlon, Surfing, etc.)	\bigcirc	3

Source: Hunden Partners, Various

Sample Output Report | Summary Matrix (cont'd)

Comparable Destination Analysis

How you stack up

Category	Asset	Oceanside, CA	Peer Destinations Out of 4
	Downtown, "Main Street"	\bigcirc	4
Shopping &	Upscale Shopping Mall or Strip Mall	\bigcirc	3
Dining Nodes	Outlet Mall	\otimes	1
	Walkable Plaza / Open-Air Concept	\otimes	4
	Strong Downtown District (Bars & Restaurants)	\bigcirc	3
Winery, Brewery,	Wineries & Distilleries	\bigcirc	1
Distillery & Food Hall	Food Halls, Local Cuisine & Eateries	Under Development	4
	Tours & Events	\bigcirc	2
Recreation, Parks	Parks & Trails	\bigcirc	4
& Nature-Oriented	Beaches	\bigcirc	4
Assets	Nature-Oriented Tours & Events	\bigcirc	2

Source: Hunden Partners, Various

Summary Matrix Execution

How you get there



Vision Alignment

Leadership & community alignment on the vision for Oceanside

2 Feasibility

Analyses

Deep dive feasibility on key opportunity items. Detailed market demand & financial, and economic, fiscal and employment impact analyses



Financing Strategy

Develop a detailed strategy on the financing of new projects & county mission items



Development Strategy

Run a developer solicitation & selection process to attract a developer to the project



5 Plan Execution

Follow through on the strategic action plan

Research Tools & Analytics



Research Tools & Analytics

Unmatched Interpretation of Leading Industry Research Tools















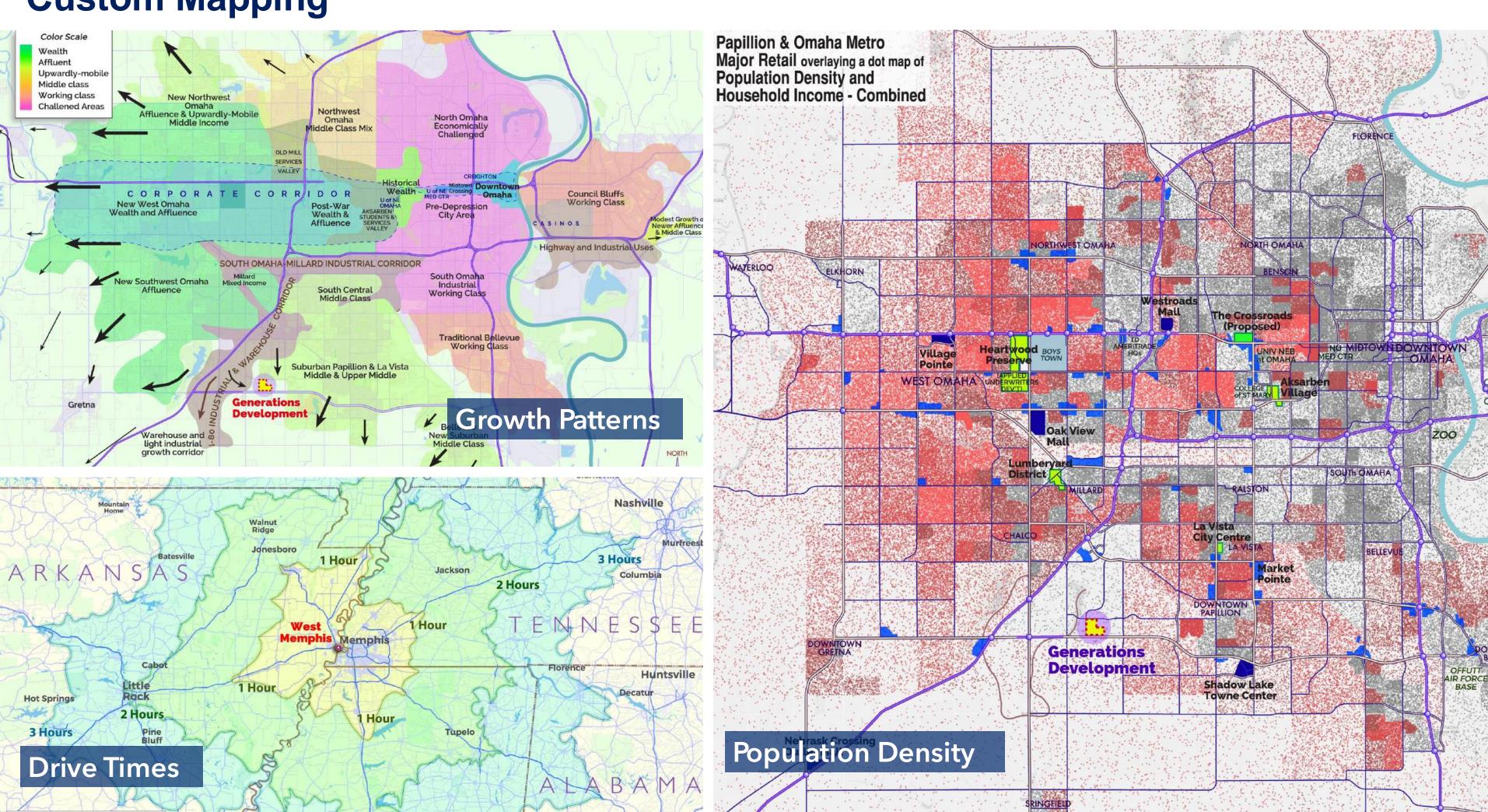






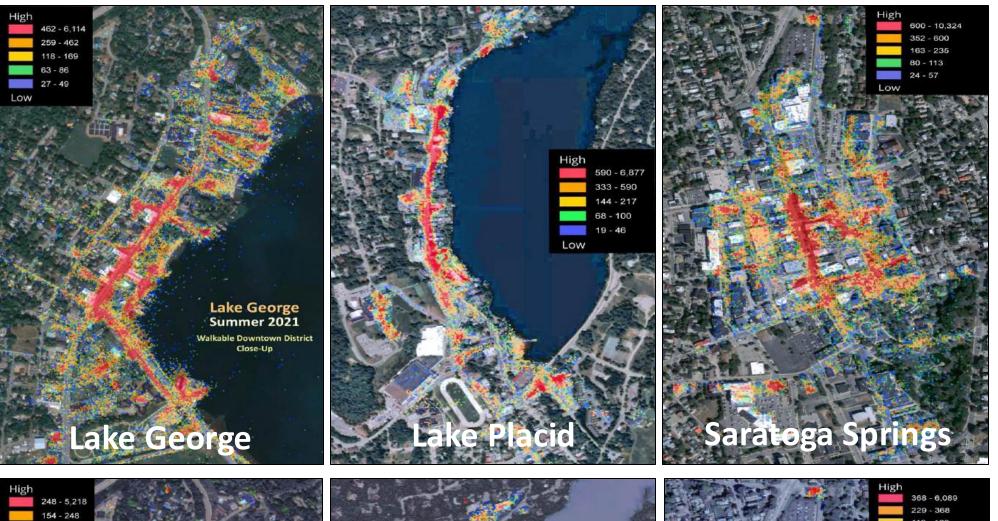


Custom Mapping

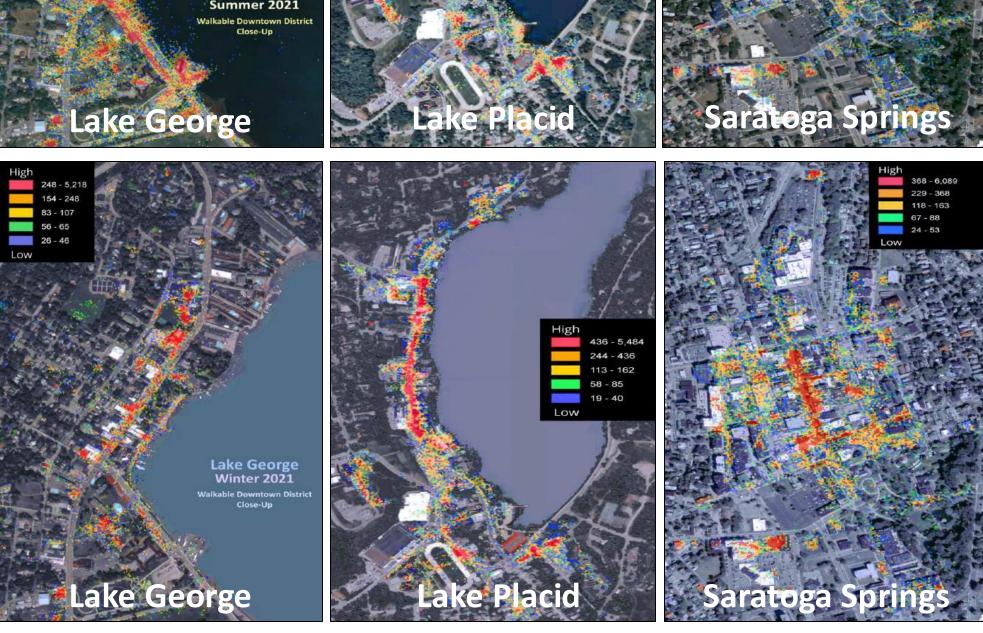


Sample Output: Seasonal Tourism

Summer Foot Traffic Heat Map

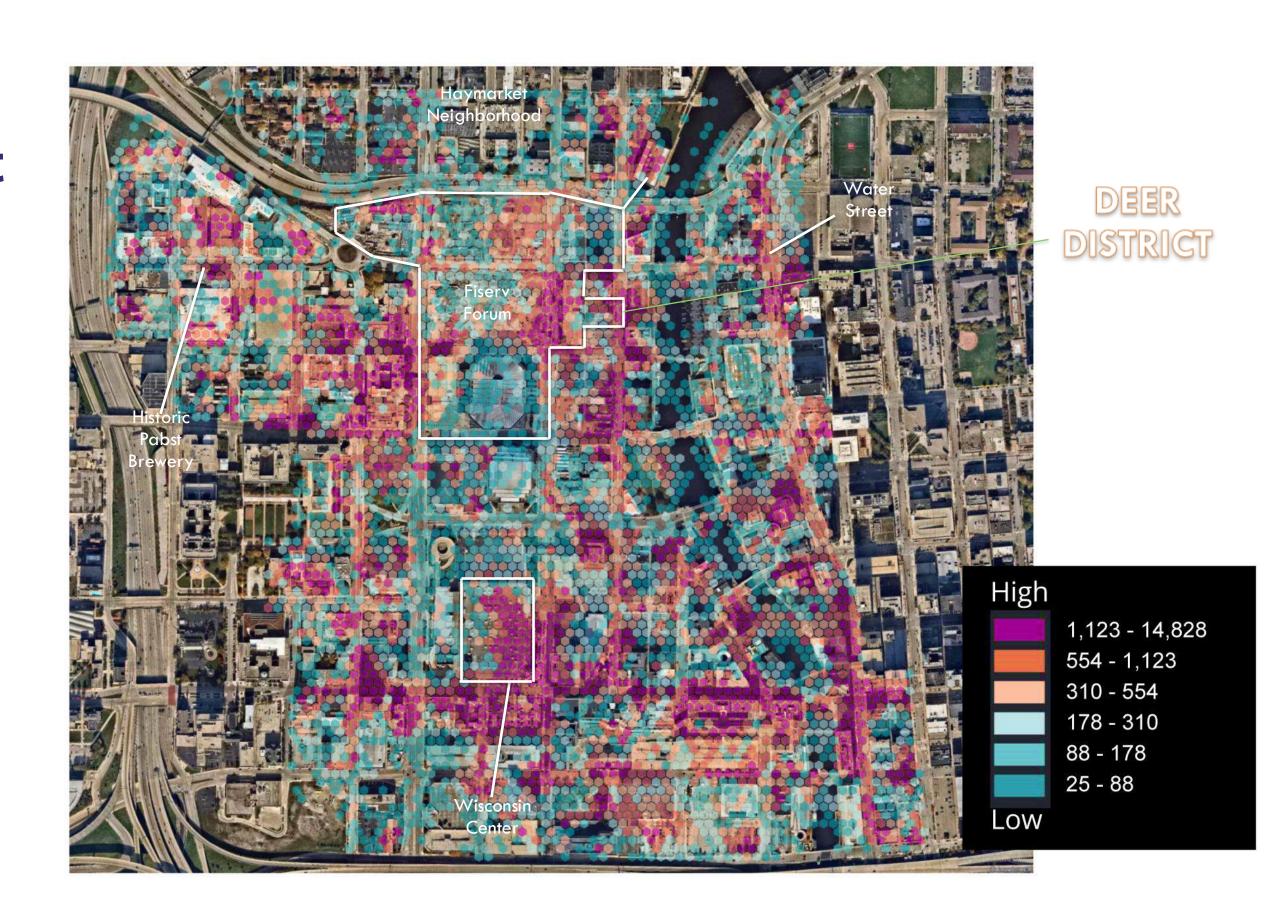


Winter Foot Traffic Heat Map



Milwaukee's West Side Daytime Weekday Heat Map

Weekdays, Monday through Friday, from 7 am until 5 pm



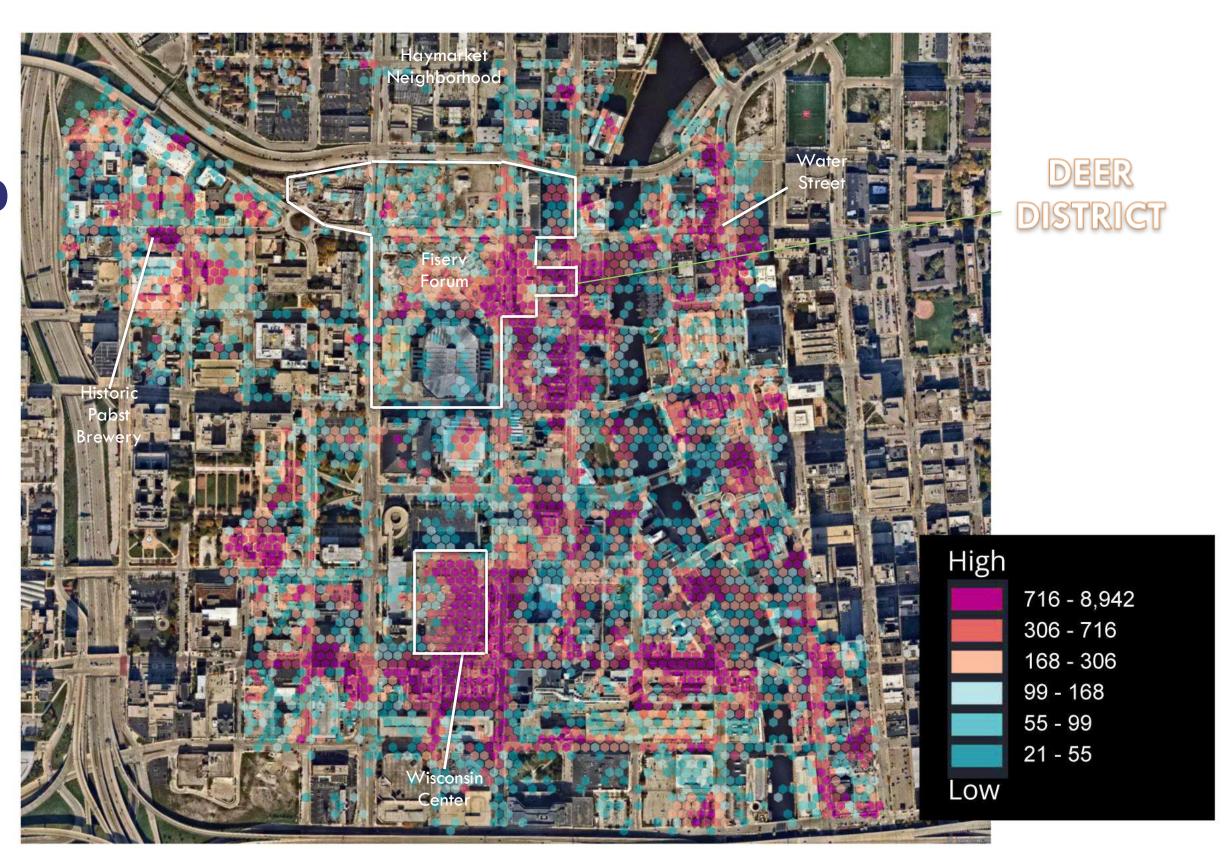
Milwaukee's West Side After 5pm Heat Map

After 5pm, every day including weekends, until 2 am



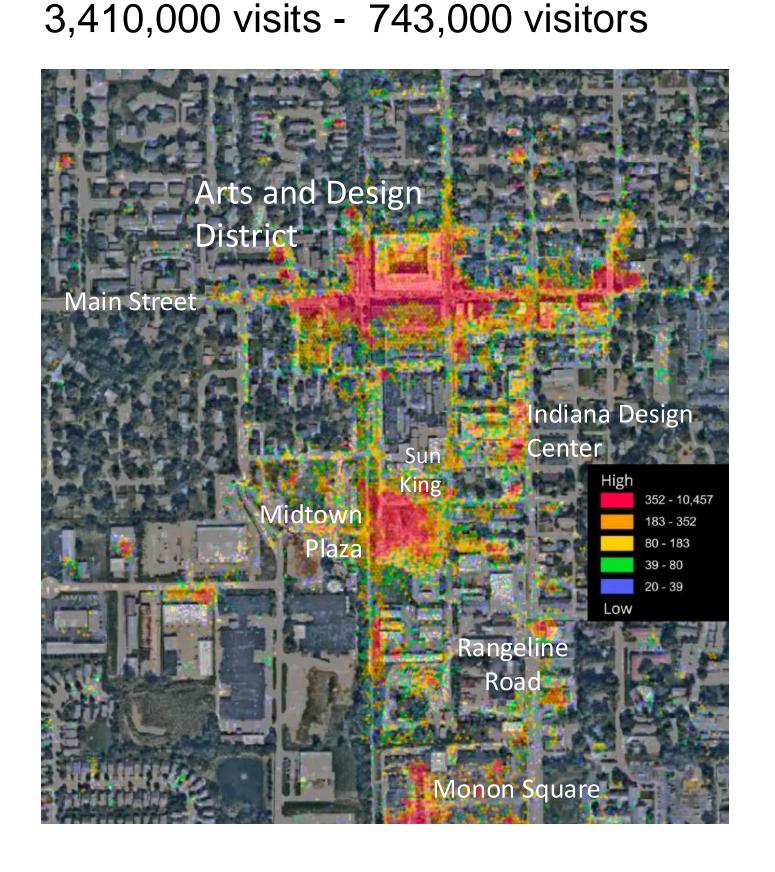
Milwaukee's West side Weekend Days Heat Map

Weekend Daytimes, Saturday and Sunday, from 7 am until 5 pm



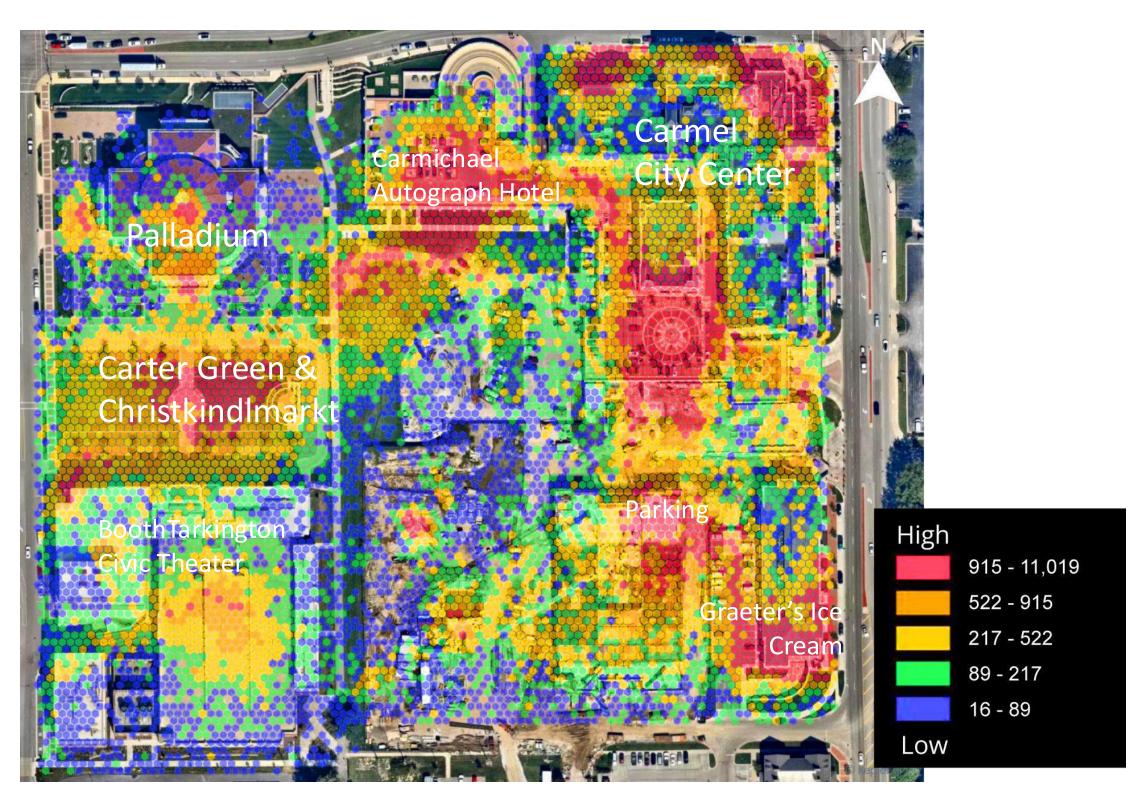
Walkable Districts Pedestrian Traffic – 2022

Carmel Arts & Design District



Carmel City Center

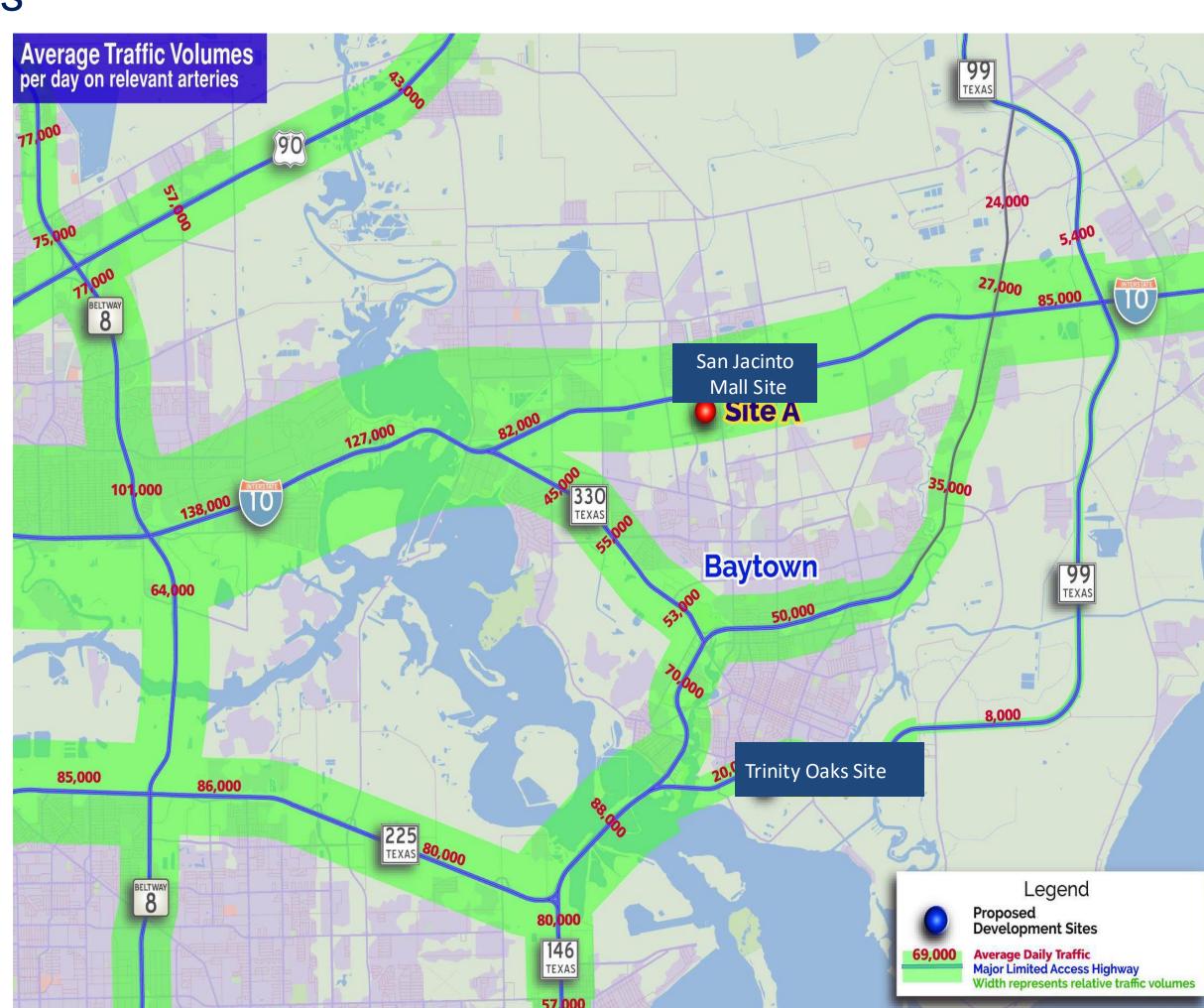
1,700,000 visits - 710,000 visitors



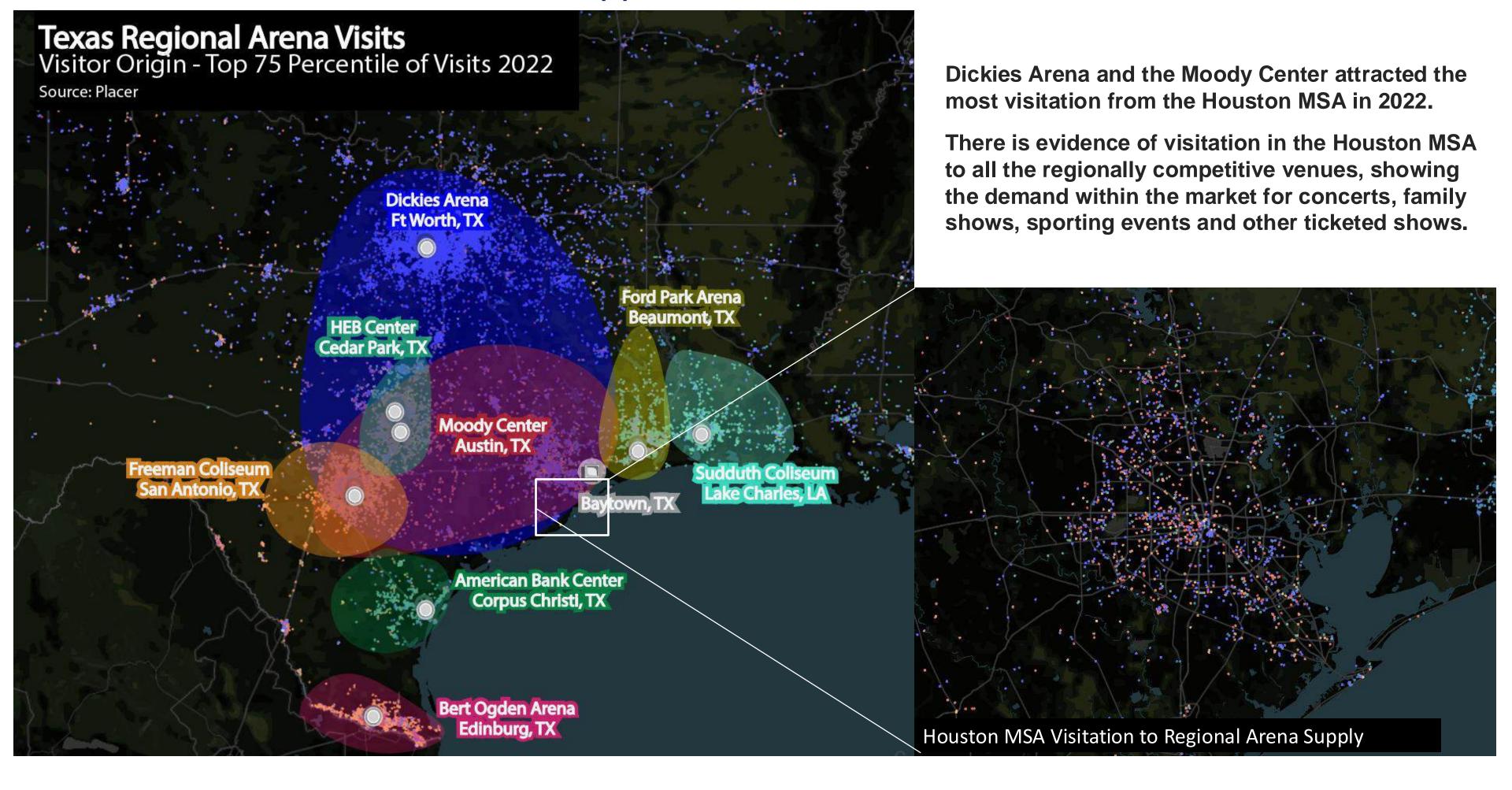
Site Comparison: Traffic Counts

Visibility and Accessibility is key for entertainment venues for naming rights values and visitation attraction.

The San Jacinto Mall Site is located adjacent to I-10, which on average, has a traffic count of roughly 86,000 cars per day. Comparatively, the Trinity Oaks Site is located off Highway 99, which on average, has a traffic count of roughly 20,000 cars per day.

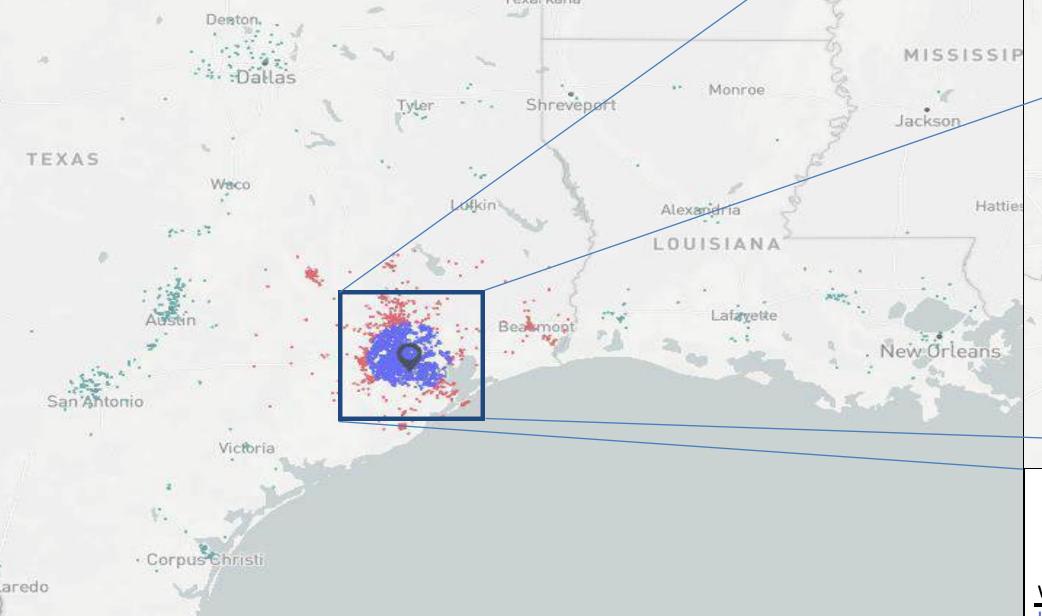


District Retail Overview: Future Opportunities



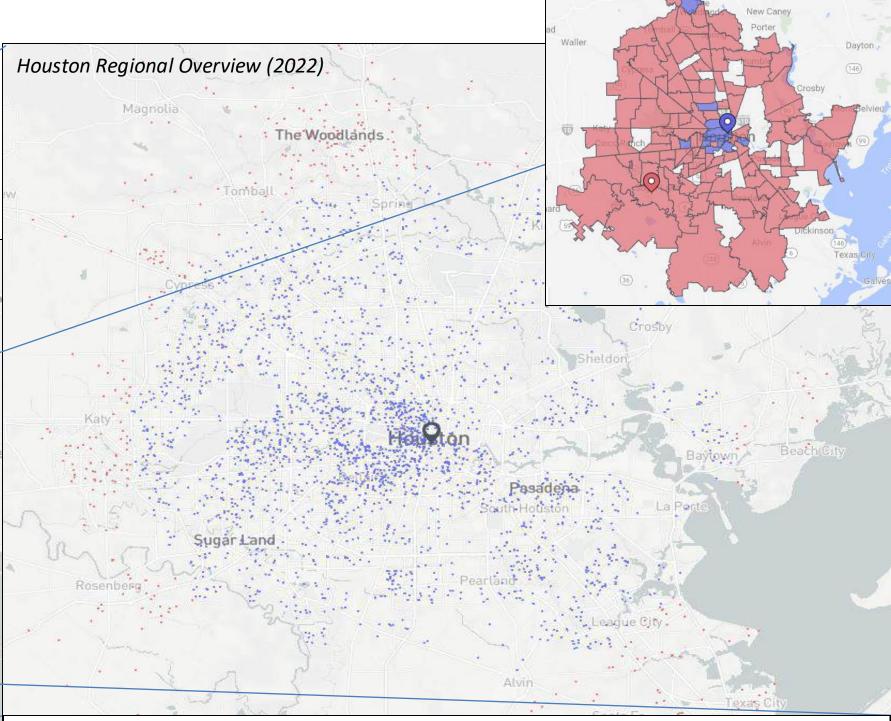
Sample Output: 713 Music Hall Visitation

Like the Smart Financial Centre, 713 Music Hall attracted visitation from across Texas and Louisiana in 2022. Within the Houston MSA, the venue attracted higher visitation from within the downtown core than the suburban cities when compared to the Smart Financial Centre.



Total Visitation Overview of Visitor's Home Locatio

to 713 Music Hall (2022)



713 Music Hall

Houston, TX

713 Music Hall - Houston, TX January 2022 - December 2022

	Total	Visits	Total Uniqu	Total Unique Customers		
Visitor Origins by Distance from Site	Est. Number of Visits	Percent of Total Visits	Est. Number of Customers	Percent of Total Customers	Avg. Visits per Customer	
Locals - Within 25 miles	151,700	68%	131,200	66%	1.16	
Regional Distance - Between 25 and 100 miles	30,000	13%	27,600	14%	1.09	
Long Distance only - Over 100 miles	42,200	19%	39,800	20%	1.06	
Total Visits	223,900	100%	198,600	100%	1.13	
Source: Placer.ai						

Grand Park Visitation Overview

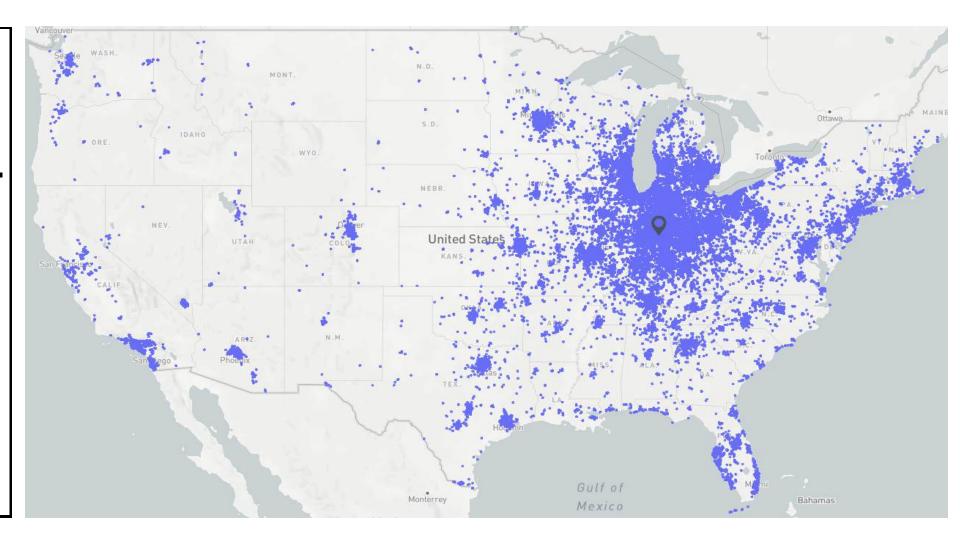
According to Placer.ai, since 2017, Grand Park has attracted nearly 37.5 million visitors.







Rank	Name	Location	Est. Visitation 2017 - 2023	Visitation % Beyond 100 Mi (2017-2023)
1	Grand Park Sports Campus	Westfield, IN	37,484,109	47%
2	ESPN Wide World of Sports Complex	Orlando, FL	30,655,545	82%
3	National Sports Center	Blaine, MN	26,282,065	19%
4	Spooky Nook Sports	Manheim, PA	25,719,924	22%
5	LakePoint Sports Campus	Cartersville, GA	20,434,463	45%
6	SilverLakes Sports Complex	Norco, CA	18,729,164	12%
7	TBK Bank Sports Complex	Bettendorf, IA	13,129,577	18%
8	The St. James	Springfield, VA	10,180,760	6%
9	Mercyhealth Sportscore Two	Loves Park, IL	9,852,109	16%
10	Bell Bank Park	Mesa, AZ	8,997,901	34%

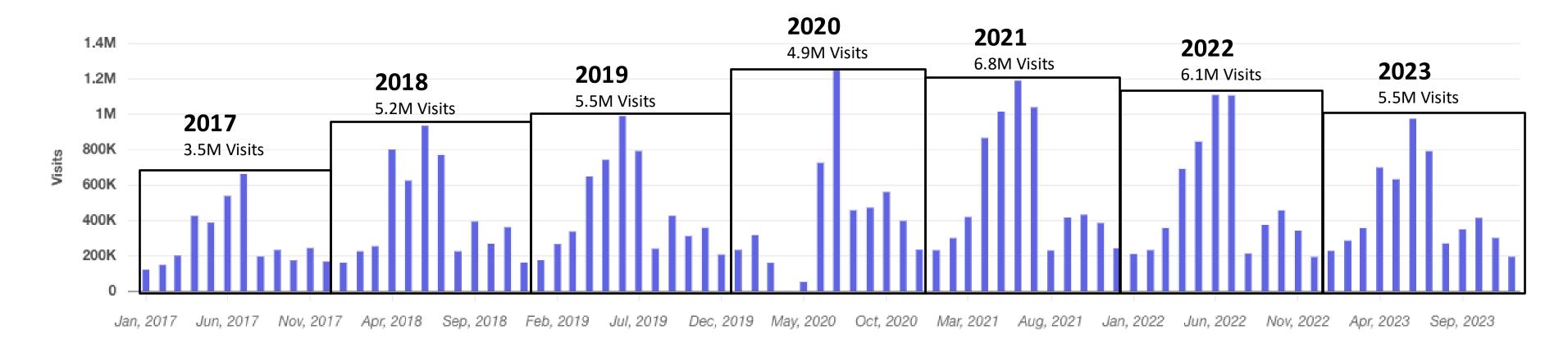


Grand Park Annual Visitation Trends

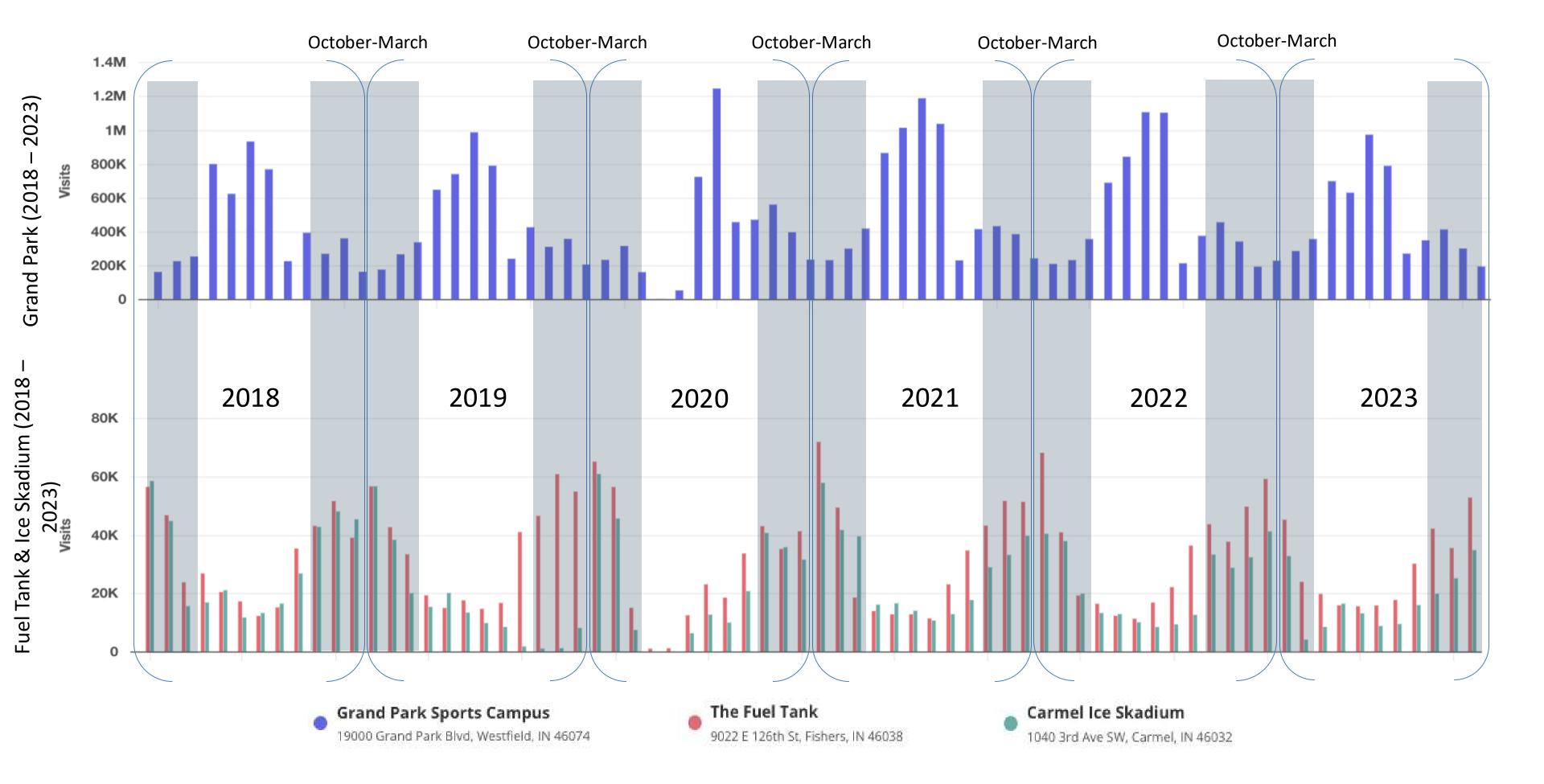
Grand Park experienced positive increases in visitation between 2017 and 2019. In 2020, annual visitation decreased, mainly due to the COVID-19 pandemic. Visitation recovered in 2021, but decreased by roughly 10 percent year over year in 2022 and 2023.

Grand Park Annual Visitation Summary (2017-2023)

		Percent		
Year	Visits	Change		
2017	3,500,000	_		
2018	5,200,000	49%		
2019	5,500,000	6%		
2020	4,900,000	-11%		
2021	6,800,000	39%		
2022	6,100,000	-10%		
2023	5,500,000	-10%		
Source: Placer	.ai			



Ice Facility Visitation Vs. Grand Park

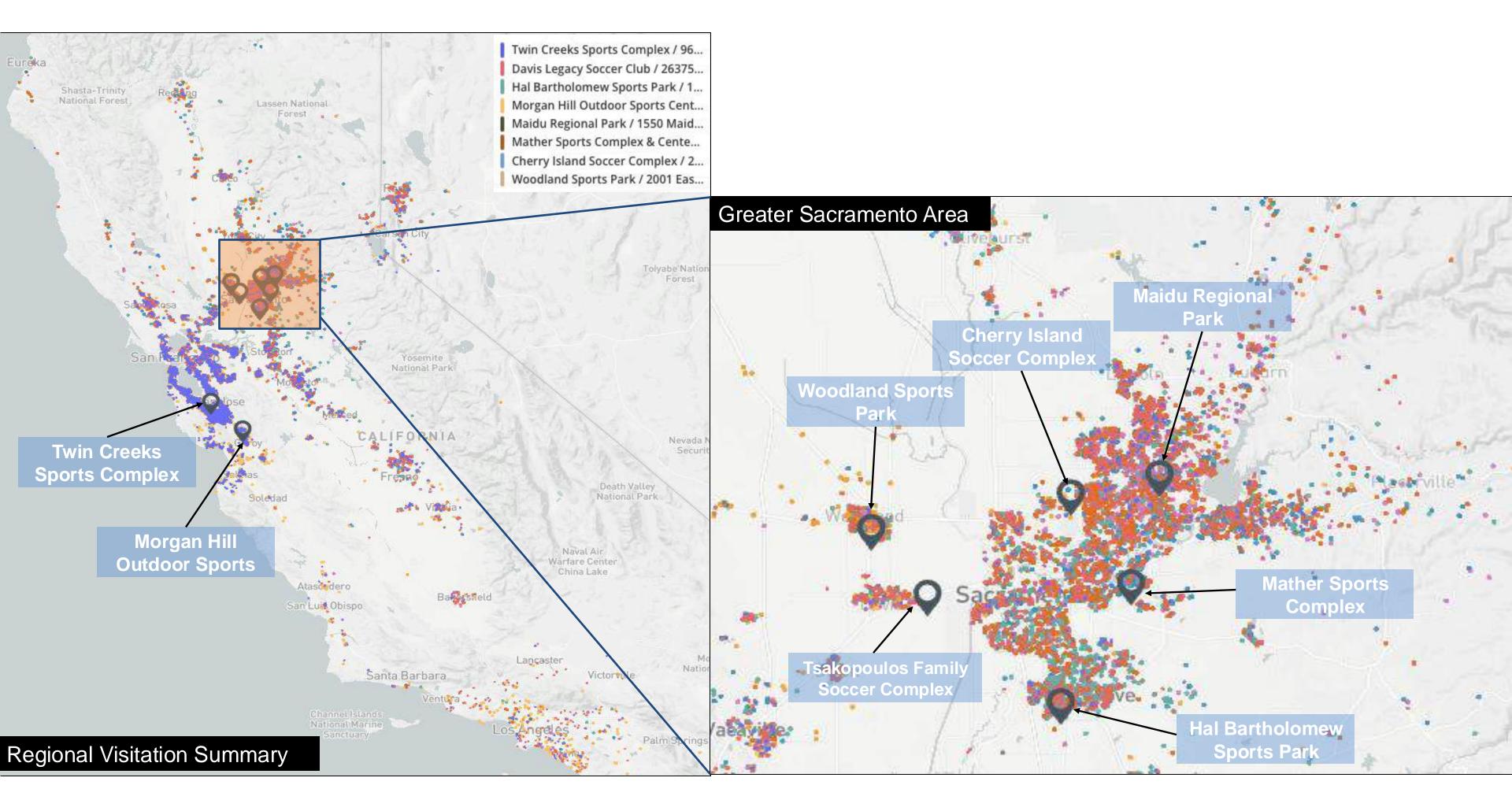


Regional Supply of Outdoor Youth Sports Facilities

Folsom Regional Youth Outdoor Sports Facility Supply									
		Distance from		Outdoor					
		Folsom	Outdoor	Grass	Diamanda	0000 Vieite	2022 Vieitens		
Facility Name	Location	(Miles)	Turf Field	Field	Diamonds	2022 Visits	2022 Visitors		
Maidu Regional Park	Roseville, CA	9.7	-	5	4	233,130	80,470		
Mather Sports Complex & Center	Mather, CA	12.1	5	-	4	245,858	79,002		
Cherry Island Soccer Complex	Rio Linda, CA	14.0	-	10	-	226,899	94,186		
Elk Grove Softball Complex	Elk Grove, CA	27.1	-	-	7	117,320	39,124		
Hal Bartholomew Sports Park	Elk Grove, CA	30.9	4	-	4	421,629	102,683		
Tsakopoulos Family Soccer Complex	Davis, CA	32.1	-	12	-	718,939	204,857		
Woodland Sports Park	Woodland, CA	38.0	5	-	4	278,883	77,478		
Stockton Soccer Complex	Stockton, CA	50.7	-	9	-	57,496	16,714		
Regional Sports Complex	Stockton, CA	63.9	-	4	4	126,955	22,430		
Legacy Fields Sports Complex	Tracy, CA	79.4	-	4	10	202,082	55,365		
Turlock Regional Sports Complex	Turlock, CA	110.0	-	10	6	87,913	35,306		
Milpitas Sports Center	Milpitas, CA	131.0	2	4	4	150,224	36,910		
Twin Creeks Sports Complex	Sunnyvale, CA	136.0	10	-	10	1,012,679	194,934		
Morgan Hill Outdoor Sports Center	Morgan Hill, CA	158.0	2	9	-	376,806	157,003		
Big League Dreams Redding	Redding, CA	164.0	4	-	5	251,347	49,673		
Total/Average		70.5	32	67	62	300,544	83,076		
Source: Google Maps, Placer.ai									



Regional Facilities Visitation Overview



Peak Visitation versus Non-Event Days

This comparison table illustrates the difference between visitation to both the arena and the restaurants in the new Deer District by themselves, during the NBA season and when no games are played.

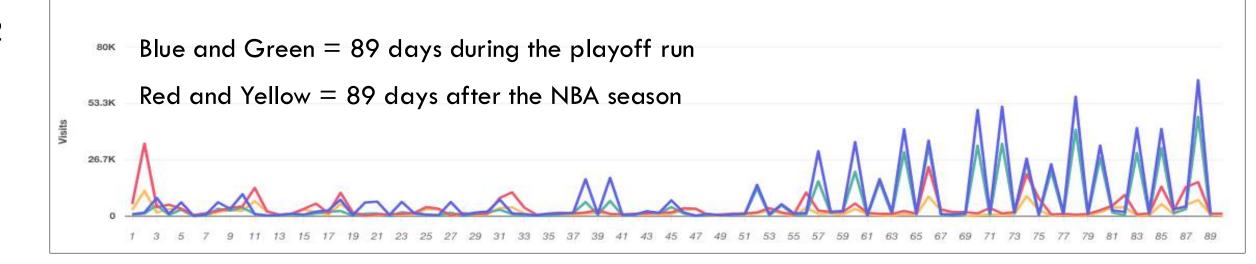
If it is assumed that the best attendance possible was during the Bucks' NBA Championship run from mid-April to mid-July, then the attendance of the restaurants and plaza by themselves are shown here to be heavily dependent on events at Fisery Forum.

Visitation numbers for the Plaza and restaurant buildings for the three-month period between July 21 (after the Bucks' parade) and October 12 (just before the first regular season game) had only 23% of best attendance.

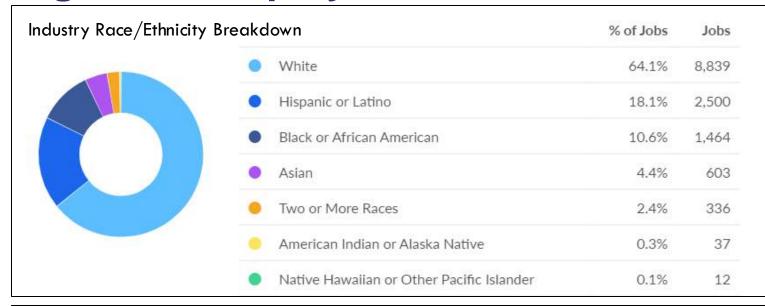
Source: Placer.ai

Deer District's Destinations - Comparing Visitation With and Without Bucks Home Games

		April 15 to July 12, 2021	July 21 to October 18, 2021	
Area and Thi	ree-Month Time Period	During End of Bucks Season and Playoffs	Very few scheduled arena events	
	Total Visits	774,000	358,000	
Deer District - All blocks Including Fiserv Forum	Percent of Best Attendance	100%	46%	
	Percent from over 50 miles away	73%	67%	
ONLY the Plaza and New	Total Visits	526,000	177,000	
Entertainment Buildings (not including Fiserv Forum)	Percent of Best Attendance	68%	23%	
	Percent from over 50 miles away	74%	62%	
	Busiest Day of the Week	Thursday: around 24% of the week's total visitation	Saturday: at or over 30% of the week's total visitation	



Lightcast Employment Data







Knowland Convention & Conference Data

	Number of Groups at Competitive Meetings Hotels (Most Relevant Year*)									
Group Type	The Camby	DoubleTree Phoenix Gilbert	DoubleTree Phoenix Mesa	DoubleTree Phoenix Tempe	Marriott Phoenix Chandler	Marriott Tempe Buttes	Sheraton Mesa @ Wrigleyville	The Wigwam	Westin Tempe	Total
Association	23	4	28	37	9	17	2	45	8	173
Corporate	197	31	67	159	146	171	20	368	73	1,232
Government	2	2	0	5	1	4	1	28	1	44
SMERF	14	8	26	37	13	18	6	83	22	227
Total	236	45	121	238	169	210	29	524	104	1,676

*2019 or 2022, showing most relevant data set available

Source: Knowland

Estimated Group Attendance at Competitive Meetings Hotels (Most Relevant Year*)

Group Type	The Camby	DoubleTree Phoenix Gilbert	DoubleTree Phoenix Mesa	DoubleTree Phoenix Tempe	Marriott Phoenix Chandler	Marriott Tempe Buttes	Sheraton Mesa @ Wrigleyville	The Wigwam	Westin Tempe	Total
Association	4,133	790	5,371	5,671	1,437	1,670	520	13,696	455	33,743
Corporate	25,982	4,424	11,672	17,600	14,992	28,602	2,886	84,263	3,851	194,272
Government	127	494	_	1,097	39	1,194	60	5,674	_	8,685
SMERF	2,041	2,864	5,577	5,217	1,243	3,780	1,707	17,433	1,856	41,718
Total	32,283	8,572	22,620	29,585	17,711	35,246	5,173	121,066	6,162	278,418
Attendance Per Event	137	190	187	124	105	168	178	231	59	166

*2019 or 2022, showing most relevant data set available

Source: Knowland

Average SF Required by Group Type at Competitive Meetings Hotels (Most Relevant Year*)

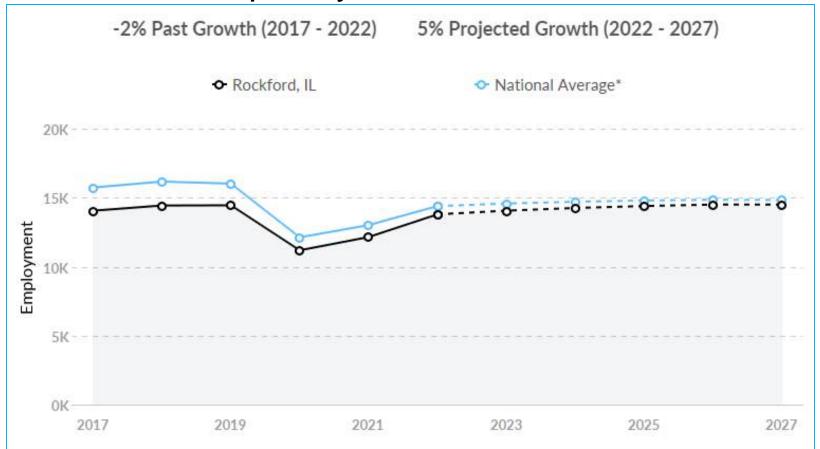
The	DoubleTree Phoenix	DoubleTree Phoenix	DoubleTree Phoenix	Marriott Phoenix	Marriott Tempe	Sheraton Mesa @	The	Westin	
Camby	Gilbert	Mesa	Tempe	Chandler	Buttes	Wrigleyville	Wigwam	Tempe	Average
4,859	6,829	5,952	6,345	5,089	2,076	4,160	16,080	5,557	6,327
3,613	3,171	4,943	3,007	2,870	4,083	5,927	9,058	2,501	4,352
1,524	5,495	-	4,572	625	6,525	971	8,317	-	4,004
2,854	6,973	6,515	4,361	2,462	5,237	6,299	7,671	5,365	5,304
3,212	5,617	5,803	4,571	2,761	4,480	4,339	10,282	4,474	5,060
16,896	15,252	11,788	17,923	16,950	21,513	15,888	33,306	10,480	17,777
19%	37%	49%	26%	16%	21%	27%	31%	43%	28%
	4,859 3,613 1,524 2,854 3,212 16,896	The Camby Gilbert 4,859 6,829 3,613 3,171 1,524 5,495 2,854 6,973 3,212 5,617 16,896 15,252	The Camby Phoenix Gilbert Phoenix Mesa 4,859 6,829 5,952 3,613 3,171 4,943 1,524 5,495 - 2,854 6,973 6,515 3,212 5,617 5,803 16,896 15,252 11,788	The Camby Phoenix Gilbert Phoenix Mesa Phoenix Tempe 4,859 6,829 5,952 6,345 3,613 3,171 4,943 3,007 1,524 5,495 - 4,572 2,854 6,973 6,515 4,361 3,212 5,617 5,803 4,571 16,896 15,252 11,788 17,923	The Camby Phoenix Gilbert Phoenix Mesa Phoenix Tempe Phoenix Chandler 4,859 6,829 5,952 6,345 5,089 3,613 3,171 4,943 3,007 2,870 1,524 5,495 - 4,572 625 2,854 6,973 6,515 4,361 2,462 3,212 5,617 5,803 4,571 2,761 16,896 15,252 11,788 17,923 16,950	The Camby Phoenix Gilbert Phoenix Mesa Phoenix Tempe Phoenix Chandler Tempe Buttes 4,859 6,829 5,952 6,345 5,089 2,076 3,613 3,171 4,943 3,007 2,870 4,083 1,524 5,495 - 4,572 625 6,525 2,854 6,973 6,515 4,361 2,462 5,237 3,212 5,617 5,803 4,571 2,761 4,480 16,896 15,252 11,788 17,923 16,950 21,513	The Camby Phoenix Gilbert Phoenix Mesa Phoenix Tempe Phoenix Chandler Tempe Buttes Mesa @ Wrigleyville 4,859 6,829 5,952 6,345 5,089 2,076 4,160 3,613 3,171 4,943 3,007 2,870 4,083 5,927 1,524 5,495 - 4,572 625 6,525 971 2,854 6,973 6,515 4,361 2,462 5,237 6,299 3,212 5,617 5,803 4,571 2,761 4,480 4,339 16,896 15,252 11,788 17,923 16,950 21,513 15,888	The Camby Phoenix Gilbert Phoenix Mesa Phoenix Tempe Phoenix Chandler Tempe Buttes Mesa @ Wrigleyville The Wigwam 4,859 6,829 5,952 6,345 5,089 2,076 4,160 16,080 3,613 3,171 4,943 3,007 2,870 4,083 5,927 9,058 1,524 5,495 - 4,572 625 6,525 971 8,317 2,854 6,973 6,515 4,361 2,462 5,237 6,299 7,671 3,212 5,617 5,803 4,571 2,761 4,480 4,339 10,282 16,896 15,252 11,788 17,923 16,950 21,513 15,888 33,306	The Camby Phoenix Gilbert Phoenix Mesa Phoenix Tempe Phoenix Chandler Tempe Buttes Mesa @ Wrigleyville The Wigwam Westin Tempe 4,859 6,829 5,952 6,345 5,089 2,076 4,160 16,080 5,557 3,613 3,171 4,943 3,007 2,870 4,083 5,927 9,058 2,501 1,524 5,495 - 4,572 625 6,525 971 8,317 - 2,854 6,973 6,515 4,361 2,462 5,237 6,299 7,671 5,365 3,212 5,617 5,803 4,571 2,761 4,480 4,339 10,282 4,474 16,896 15,252 11,788 17,923 16,950 21,513 15,888 33,306 10,480

*2019 or 2022, showing most relevant data set available

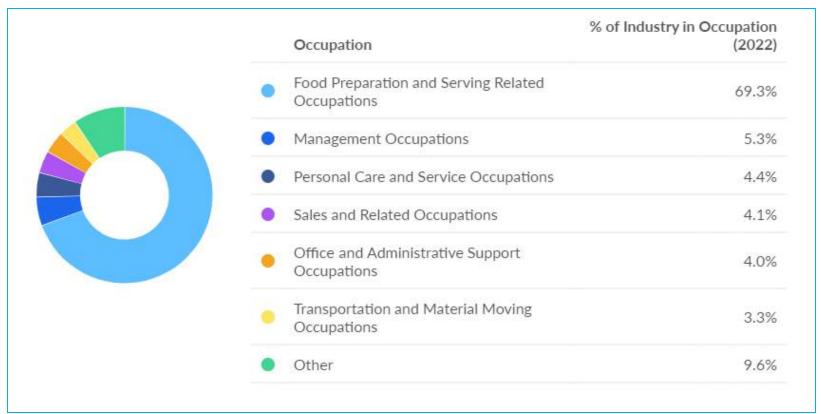
Source: Knowland

Research Tools: Lightcast Employment Data

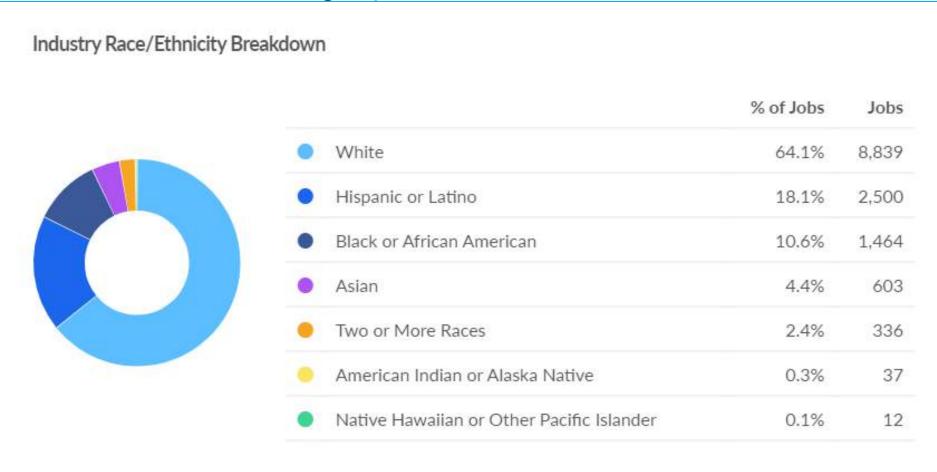
Leisure & Hospitality Jobs



L& D Job Growth



L&D Worker Demographics

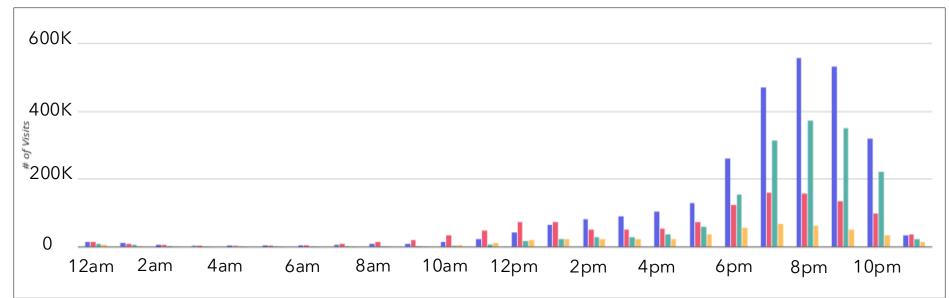




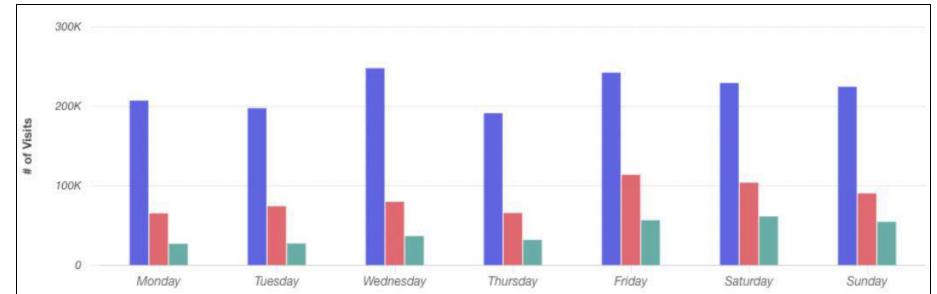
Visitor Demographic Segmentation Mosaic



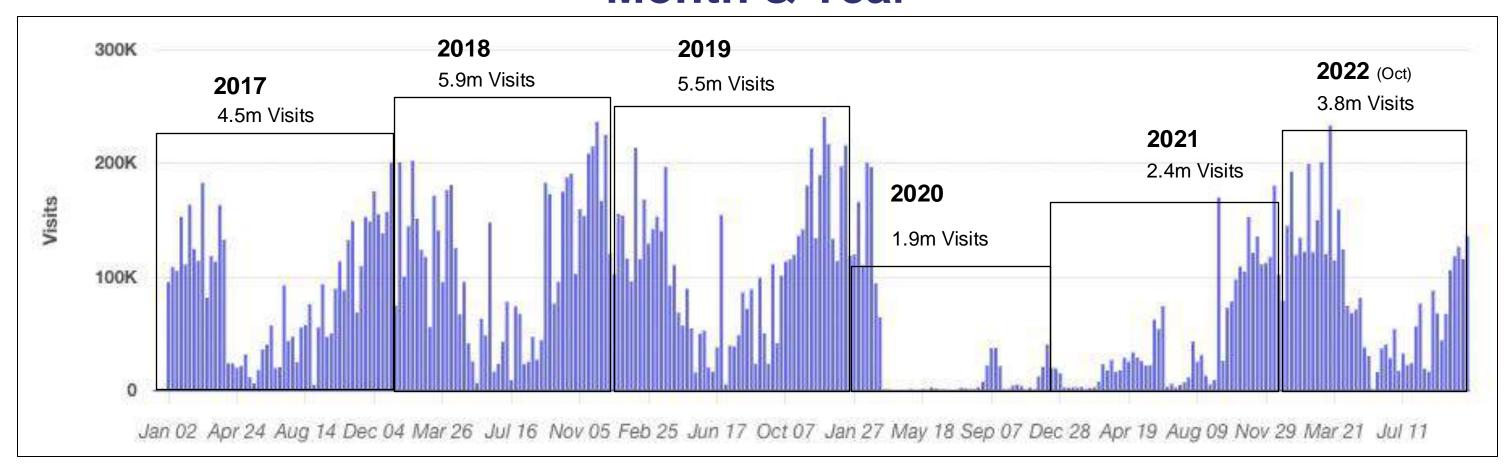
Time of Day



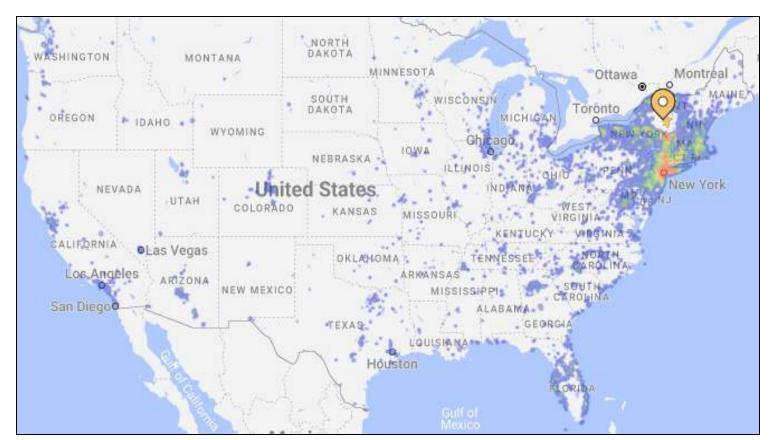
Day of Week



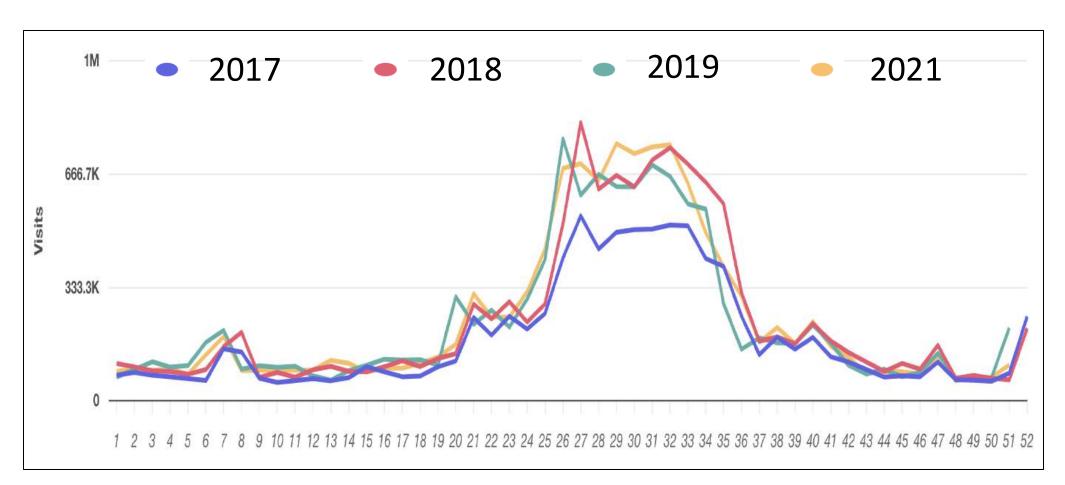
Month & Year

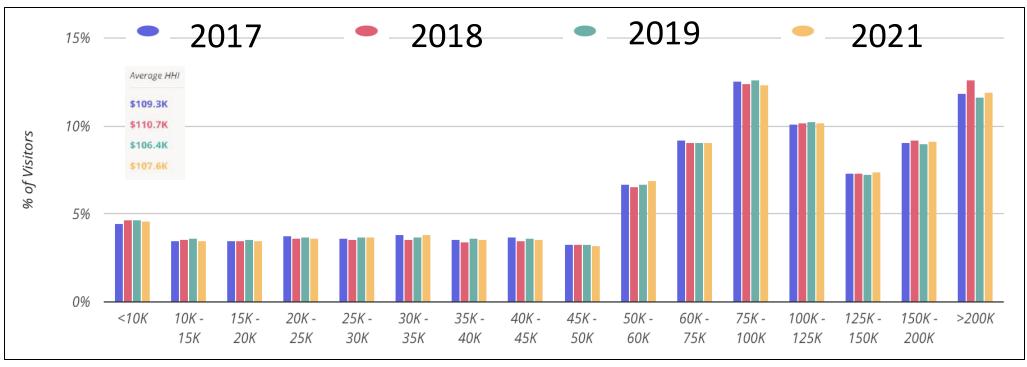


Asset Audit



Visitation							
Year	Visits	Unique Visits	Visit Frequency				
2017	9,700,000	1,500,000	6.50				
2018	12,500,000	2,000,000	6.23				
2019	12,100,000	2,000,000	6.00				
2021	12,600,000	2,100,000	6.09				
Source: Placer.ai							

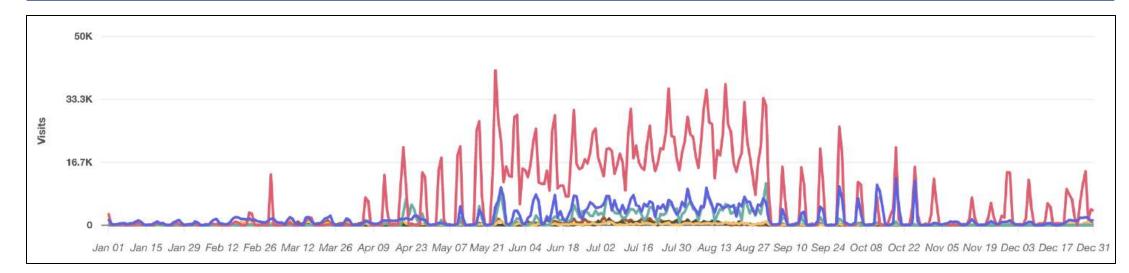


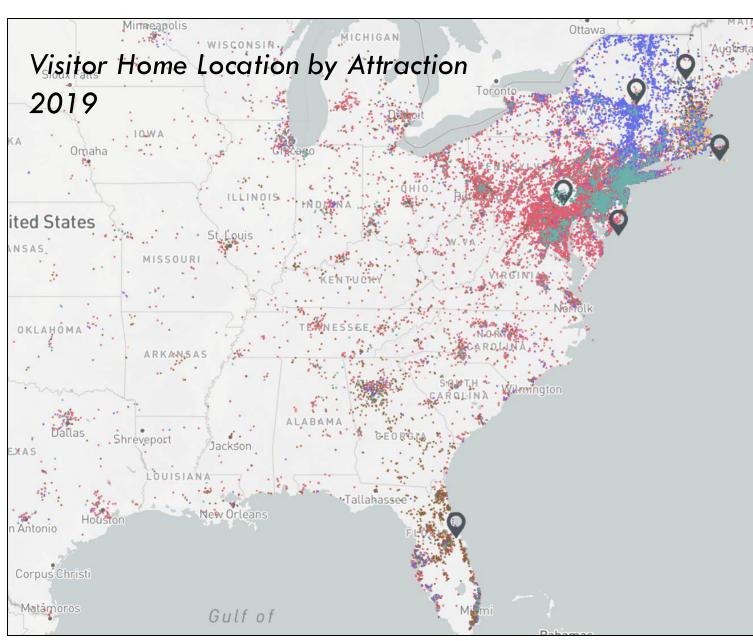


Competitive Attraction Performance

Competitive Destination Amusement Attraction Visitation from Over 30 Miles (January 1, 2019 - December 31, 2019)

Attraction	Location	2019 Visits	2019 Visitors	Visits Per Customer
Hersheypark	Hershey, PA.	2,700,000 1,9	00,000	1.42
Great Escape/Splash Kingdom.	Warren County, NY.	757,900 3	56,900	2.12
Atlantic City Steel Pier	Atlantic City, NJ.	392,600 3	45,400	1.14
Daytona Lagoon Daytona	Beach, FL. 118,00	99,500	1.19	
Cape Codder Waterpark	Barnstable, MA.	96,400	48,700	1.98
Whales Tales Waterpark	Lincoln, NH.	45,300	37,500	1.21
Source: Placer.ai				





Questions?

Hunden Partners is a full-service real estate development advisory practice specializing in destination assets.

With professionals in Chicago, New York, Dallas, and Minneapolis, Hunden provides a variety of services for all stages of destination development in:

- Placemaking Action Plans
- Tourism and Destination Strategic Plans
- Real Estate Market & Financial Feasibility
- Economic, Fiscal & Employment Impact Analysis (Cost/Benefit)
- Organizational Development
- Public Incentive Analysis
- Economic and Tourism Policy/Legislation Consulting
- Research & Statistical Analysis
- Developer Solicitation & Selection
- Project Execution Advisory

The firm and its principal have performed more than 1,000 studies over the past 28 years, with more than \$20 billion in built, successful projects or projects underway.

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